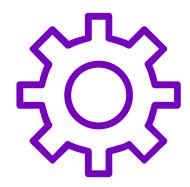
# Converge Update

Accenture Federal Services

February 28, 2023

### **Executive Summary**

The Converge program is emerging from an extended burn in period and entering more steady state operations.



Provide an Update on Previously Identified Improvements



Review Current Program
Performance and Key
Observations



Discuss Key Focus Areas for Ongoing Innovation and Improvement



### **Agenda**

Key Topics and Items

- 4 Ongoing Improvements Update
- 5 Current Program Performance & Observations
  - Participant Interactions
  - Participant Transactions
  - Call Center Performance
  - Services Levels
  - Case Processing
- 12 Focus Areas
- **13** Questions

### **Ongoing Improvements Update**

Over the past several months, focused improvements have been made in each of the eight areas discussed at the August Board meeting and we continue to identify and implement improvements.

- Enhancing online self-service for installments, withdrawals, and loans
- Increasing the historical information available to participants through My Account
- Expanding virtual assistant (AVA) functionality to provide easy access to account information
- Improving My Account access to status of items in progress and participant customized actions

- Focusing Interactive Voice Response (IVR)
  navigation to get participants to the right
  agent the first time
- Continuing additional refresher training for existing call center agents
- Promoting the expanded use of the online channels
- Addressing operational items that are impacting participant services

### **State of the Program**

Since the last Board update, overall program performance continues to improve.



More than 3.3M participants have created their new My Account log in information and 90% of all participant interactions are occurring through digital service channels.



TSP core Recordkeeping functionality is running, and transactions are being processed at record-breaking rates.



Steps have been taken to make significant improvements in the call center, resulting in improved participant satisfaction.



The program continues to consistently achieve key contract performance measures.



Improvements to overall operational processes have also been made, with a focus on reducing customer cases.



The TSP is focused on continuous evaluation and introducing new innovations to improve participant outcomes and the overall participant experience.



Addressing current issues and identifying opportunities for ongoing improvement remains the program's top priority.

### **Program Performance – Participant Interactions**

Participants continue to take full advantage of new, digital, self-service channels.

## ~90% of all interactions are happening via digital self-service channels

My Account Logins: 33,096,710

Mobile App Downloads: 601,054

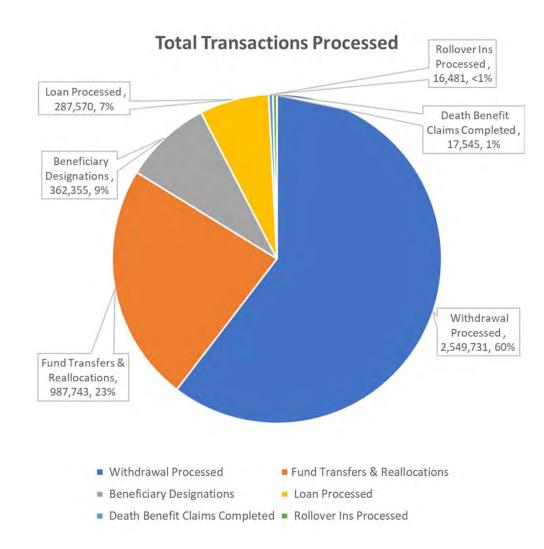
AVA Sessions: 1,034,641

Live Chat Sessions: 43,561

• E-mail: **59,527** 

Funded Mutual Fund Window Accounts: 2,821

Transactions completed using e-Signature: 748,396



### **Program Performance – Participant Transactions**

TSP core Recordkeeping functionality is running, and transactions are being processed at record-

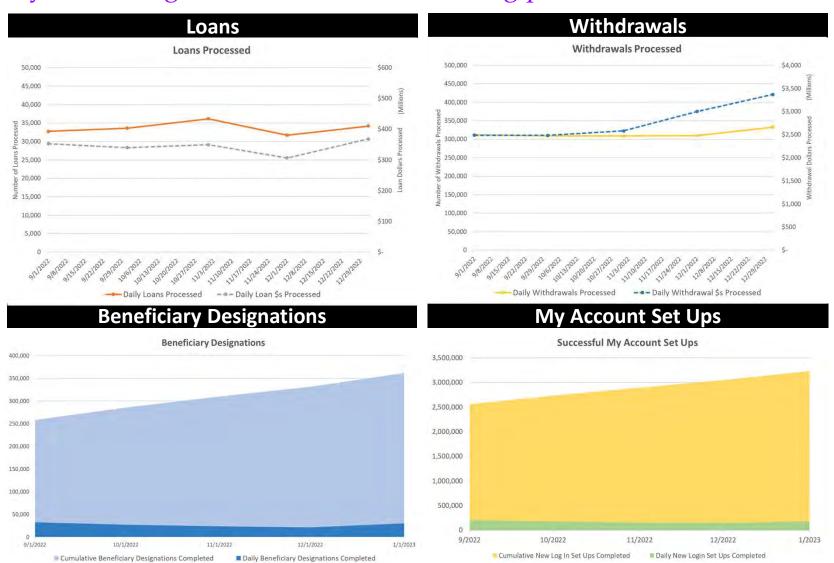
breaking rates.

#### **Summary**

 Loans and Withdrawal processing has remained high month-over-month.

#### **Highlights**

- **\$2.6B+** in loans have been processed since June 1, 2022
- \$18.3B+ in withdrawals have been processed since June 1, 2022
- 3M+ participants have successfully established new online accounts
- 330K participants have updated their beneficiaries in the new environment



### **Program Performance – Call Center**

Given year-end activities, call volumes have increased. At 89%, participant satisfaction remains above

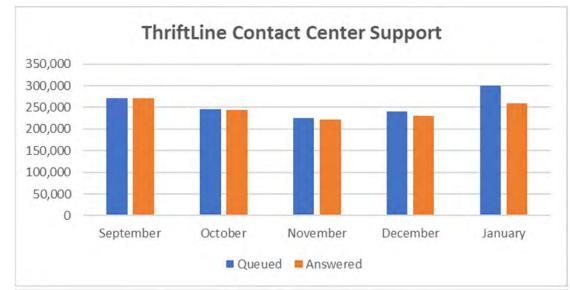
industry standards and is very close to our goal of 90%.

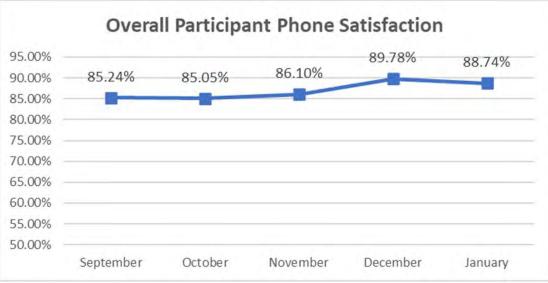
#### **Summary**

- Overall call center performance continues to improve.
- Call volume is high due to year end activities, which we began observing starting in December.

#### **Highlights**

- Over 1.22M calls handled by ThriftLine from September through January
- Participant phone satisfaction since August remained above 85% and continued to improve
- Rapidly identified and implemented operational improvements to support increased demand in December and January





### **Program Performance – Call Center**

Call Center performance is improving in February with low average wait times and over 79% of calls answered in less than 20 seconds.

#### Highlights from 2/7 to 2/20



**12,927** average number of calls answered daily



**38s** average wait time



**11m34s** average call duration



**89.2%** call center participant satisfaction



**79.6%** calls answered in less than 20s



**35%** repeat callers

### **Program Performance – Service Levels**

The Converge program continues to consistently achieve key performance measures and contractual service levels.

#### **Highlights**

- Financial Interactions, Transaction Processing Time, Transaction
   Processing Accuracy, Payroll Processing Time, Payroll Processing Accuracy service levels met every month since the Converge go-live.
- Security and Information Technology service levels met every month.

#### **Areas of Improvement**

#### **Participants Satisfaction**

- Participant Satisfaction is below our goal of 90% but exceeds industry standards (80%)
- In January, overall participant satisfaction = 81.72% with the following scores by channel (Phone = 88.74%, Web/Mobile = 72.51%, and Virtual Assistant = 77.19%)

#### **Responsive Participant Support**

 Responsive Participant Support shows areas for improvement; however, performance expectations were met in 4 of the last 6 months and February performance is good despite high year end volumes



- **!** Responsive Participant Support
- **Financial Interactions**
- **Transaction Processing Time**
- **V** Transaction Processing Accuracy
- Payroll Processing Time
- Payroll Processing Accuracy
- **Technology**
- **Security**



### **Program Performance – Case Processing**

Case processing has improved with a focus on reducing the number of cases and increasing the speed at which open cases are closed.



We continue to focus on quality improvements to reduce the number of cases



We have taken specific steps – such as repeat caller analysis, participant callback, standing up a dedicated voicemail box, and enabling additional support teams – to predict, prevent, and intercept cases



Case processing times are now within normal / expected levels



Cases stabilized in September through December and began increasing in January in alignment with the expected increase in demand with year-end processing. We expect this to stabilize in February.

### **Focus Areas**

Accenture remains fully committed to remediating issues impacting the participant experience while identifying future enhancements and improvements.

- Supporting year end activities while addressing operational items that are impacting participant services and eliminating activities impacting quality of service
  - Addressed known issues associated with minimum installment payment amounts, and withholdings discrepancies
- Identifying measures to increase overall participant satisfaction
  - o Enhancing online self-service for installments, withdrawals, and loans
  - Enabling quick and easy access to investment summary and transaction status information in My Account
  - Improving our Virtual Agent's (AVA) ability to provide status and guide participants through completing personalized actions
- Reducing the number of cases
  - Continuously identifying and addressing underlying root causes
  - o Improving ThriftLine representatives' access to additional information through improved tools

